



	Stage Zero (No Architecture)	Stage One (Only Solution Architecture)	Stage Two (Just IT Architecture)	Stage Three (True Enterprise Architecture)
Enterprise Architecture Processes (See <i>Enterprise Architecture Practice on a Page</i>)	No architectural planning	Architectural planning of separate IT solutions in isolation	Architectural planning of separate IT solutions in the context of the entire IT landscape	Architectural planning of business and IT in concert at all corporate levels in the context of the whole organization
Enterprise Architecture Function (See <i>Enterprise Architecture Function on a Page</i>)	No Enterprise Architecture Function	Architects: Solution Architects	Architects: Solution Architects and Enterprise Architects not covering the business domain	Architects: Solution Architects and Enterprise Architects covering all domains
Enterprise Architecture Artifacts (See <i>Enterprise Architecture Artifacts on a Page</i>)	No Enterprise Architecture Artifacts	EA Artifacts: Outlines and Designs	EA Artifacts: Outlines, Designs, Standards and Landscapes	EA Artifacts: Outlines, Designs, Standards, Landscapes, Considerations and Visions
Associated Challenges	_____	Arguably, no particular challenges	Overcoming the tensions between the landscape-wide interests of architects and the local interests of project teams	Penetrating cultural barriers, finding a common language and building trusted partnership relationships between architects and business leaders
Realized Benefits	_____	Higher returns on IT investments, better predictability, improved quality and reduced risks of project delivery	Lower costs, risks and complexity, higher asset utilization, increased reuse and agility, reduced duplication and legacy, and faster initiative implementation	Improved overall consistency between business and IT, better strategic alignment and higher effectiveness of IT investments

Notes

This model is purely descriptive of the historical paths of most EA practices, but is not prescriptive or predictive

In large organizations, the maturity of their EA practices is often uneven across their different business units